David R. Goldemberg David R. Goldemberg Consulting, LLC

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Project Management Professional (PMP) - Certified by the Project Management Institute (PMI)

Personal Strengths/Traits:

- Interagency Relations:
 - o Strong Interagency Relations background
 - o Demonstrated ability to achieve mutually acceptable solutions
- Organizational Skills:
 - o Efficient "Multi Tasking" skills under extremely challenging circumstances
 - o Practice that it is best to be "Pro-Active, rather than "Re-Active"
- Honesty:
 - o If mistakes are made, learn from them and move forward in a positive manner
- Integrity:
 - o Fairness Practice "Is this how you would want others to treat you or members of your family?"
- Change Acceptance:
 - o Accept & Adapt to change If not, will be left behind as others move forward

<u>Current Position:</u> Principal Consultant, David R. Goldemberg Consulting, LLC – Consulting specializing in Emergency Services & Preparedness

<u>Specialized Consultant – Alpha Sights Company, Coleman Research, Gerson Lehrman Group (GLG) & LEK Consulting - October, 2012 – Present</u>

Computer Aided Dispatch (CAD): Multiple calls on Subject. Clients were interested in overall trends in CAD systems, including; Enhanced Next Generation 911 (Accepting/Locating 911 calls by Cell or Text and geolocating caller), Competitive Landscape for CAD replacement (is there "room" in CAD Market for new Vendors to break in – Discussed specific Vendor capabilities/costs?), what items to consider when developing requirements, savings potential for cloud based systems (are cloud based systems "safe" – Connectivity concerns), benefits/detriments to having Regional Dispatching (Cost savings, quality of dispatching, loss of local control, etc), Mutual Aid Agreements (complexities in tracking and dispatching resources from multiple agencies, communications concerns, billing discussions)

Emergency Notification Systems: Several calls on Subject. Clients were interested in overall trends in Emergency Notification systems. Wanted to obtain a better understanding of geolocating complexities, Decision making processes, key purchasing criteria, and information about a number of specific vendors, accuracy of issuing Notifications, timeliness of issuing Notifications, Updating Notifications, Cancelling Notifications, etc.

Fire Fighting Chemicals: Multiple calls on Subject. Calls held with Clients regarding varied types of Chemicals available to either combat fires, or to use in protecting structures from the effect of Wildland fires. Chemicals discussed included using various Gel or Foam products to "coat" structures (Commercial and Residential) to protect them from oncoming fires, and use of various types of Fire Retardants and Gels deployed by Air Resources (Air Tankers and Helicopters) to either directly combat wildland fires or to slow the fire progress as it approaches areas of value (Structures, Agricultural Groves, Critical Watershed, etc.), Safety aspects (use around People or Animals, safe to use around Waterways, Damage to Property or long lasting effects, etc.)

Fire Fighting Tactics using Air Resources: Client wanted to learn more about the tactics used when deploying Fire Fighting Aircraft Resources for use on Wildland fires. They wanted more information about the overall effectiveness, how weather conditions might affect the effort, and the success rate of using various Fire Retardants or Gel products. Client was also interested in specific Vendor of Fire Retardants and Gels, and which products might be most cost effective.

IT Solutions for Fire Departments: Client was from a smaller Municipal Fire Department in a Rural area, and felt they were being "left behind" in not moving forward with newer technologies that might make their systems more efficient. This was a generalized discussion about CAD systems, benefits of RMS component added to CAD, Communications Technology (Mobile and portable handheld radios – success/failure), Mobile Data Transmitters, Rip and Run Printers, etc..

Public Safety & Security: Client was interested in technology used in Public Safety Answering Points (PSAPs) – Wanted Next Generation 911 overview as to how affecting the 911 Infrastructure and Safety of Cloud Based applications (Connectivity concerns), discussed Local Vs Regional Dispatch Centers, and typical purchasing criterion.

Wildland Fires: Multiple calls on Subject held with numerous Clients regarding a host of aspects concerning the effects during and after a Wildland fires progression through a given area. Topics were wide ranged including discussing Financial (cost to combat Wildland fires, how Federal Reimbursements worked, responsibility for Property Damage, Cost Sharing, after incident effects such as Flooding Damage caused by Wildland fire), Investigations (generalized CAL FIRE processes, determining Cause and Origin, determination of "Fault" equating to responsibility of Cost as well, length of investigations), Legal ("Deep Pockets", Class Action Suits for Property Damages, Wrongful Death Suits, etc.), Political (placing "Blame" concerns, reactions to what occurred driving new Bills introduced to change laws, potential "Repercussions" and their financial implications), & Tactics (what works, what does not work, were proper tactics used for situation, could technology help in this area, would additional Fire Fighting Resources have helped mitigate the Incident, etc.)

Senior Consultant - RCC Consultants: August, 2012 – October, 2012

Consultant under contract to RCC to provide Radio Coverage Testing services for a new 700/800 Mhz Radio System designed by RCC for the City of Houston Police, Fire, and Public Works. Motorola is Contractor providing new system including 48 new Repeater Sites, and new radios.

Program Manager – Avaya Government Solutions: June, 2011 – May, 2012

Deliver an Emergency Notification System for the City of New York, Office of Emergency Services (OEM), and the Department of Information Technology and Telecommunications (DoITT) – Multi Phase Project – Phase 1 Cutover/Post Cutover, Phase 2 – Add Participants.

Project consisted of an Upgraded Notification System utilizing multiple methods of Delivery including; Phone (Hard Wire & Cell), Short Message Service (SMS) Text, Email, Fax, Instant Messaging, and Social Networking via Really Simple Syndication (RSS) Feeds. Project GIS enabled to provide Notifications by Geographical areas.

• Project Management: Supervised Project Manager and jointly worked Project

- Organize and Manage, Conduct Oversight, Strategic Planning, Schedule monitoring/tracking – Conducted Weekly Status Meetings, Conference Calls, & Web Conferencing – Use of SharePoint for information sharing
- o Project Planning Develop Communications Management Plan
- Manage Risk/Issue Logs, and Track

Consultant/Project Management - Federal Engineering: September, 2010 – January, 2011

Consultant under contract to Federal Engineering to assist on Statewide Radio Interoperability project in Oregon – Project was the Oregon Wireless Interoperability Network (OWIN) – Project designed to Build Out and Link Up over 300 separate radio sites for Interoperability at the National, State, County, and Local levels – Link up to Coordinate and Manage emergency incidents throughout the State of Oregon. Federal Homeland Security mandates addressed

- Radio Frequency representative on multi-disciplined team surveying sensitive Communications Facilities (Federal/State/Local) in preparation for the Multi-Agency "Interoperability" project.
- Managed team schedules, coordinated contacts, collection and interpretation of Site data such as; Site Layout Sketches, Antenna Tower, Equipment Housing Building Sketches
- Preparation of comprehensive reports containing collected data for the Client

Consultant/Project Management - RCC Consultants, Inc.: June, 2007 - March, 2008

RCC Employee - Assisted on large Radio Interoperability project in the Los Angeles California area - Project was the Los Angeles Radio Interoperable Communications System (LARICS) - Project to have major impacts on Interoperability for Local, Regional, and State emergency resources. Federal Homeland Security mandates addressed.

- Team Leader conducting on site surveys of sensitive Communications Facilities
- Logistics Coordinator for four (4) on site survey teams Managed Team schedules,
 & coordinating contacts from multiple agencies
- Site Survey Quality Control Review Team Member Prior to release of final documentation to Client

Fire Department Management Experience: - CAL FIRE - 1971 - 2006

Deputy Chief Command & Control: Sacramento HQ – July, 2003 - September, 2006

Deputy Chief of Command and Control - Managed Sacramento Command Center (Statewide Command and Control Center) & Computer Aided Dispatch (CAD) project. Critical areas in assigning a multitude of resources for emergency incidents on a statewide basis. Oversaw efforts of 2 Regional Coordination Centers and 21 Unit Emergency Command Centers (911 Dispatch)

- Coordinate with Governor's Office of Emergency Services for dispatching of Local, State, & Federal resources to Emergency Incidents throughout the State of California
- Represented CAL FIRE as Agency Representative in Statewide OES EOC
- Interaction with the California State Legislative Analyst Office Staff
- Analysis of proposed legislation affecting CDF Command and Control

Assistant Chief - CAD Project Manager: Sacramento HQ - July 2002 to July 2003

Project Manager, Computer Aided Dispatch (CAD) Project (\$15.1 million project) – Upgrade CAD to latest technology. Managed all aspects of complex project. Close interaction and Oversight of Project Contractor, Northrop Grumman, Public Safety Inc. Altaris CAD.

- o 21 CDF Emergency Command Centers, & Statewide Training Academy
- o Phase 1 rollout 10 month statewide implementation
- o Phase 2 rollout Develop/deploy added Technology Interfaces for CAD to CAD, and Federal Resource Ordering (ROSS) National Wildfire Coordination Group
- o RMS Implemented to address requirements of providing Accurate/Timely reports, Financial Data, Public/Media inquiries, Training, Statistics, & Political Concerns.
- o Monitored Requirements to ensure compliance
- o Evaluate Risk/Issue Logs & conducted weekly reviews Action items to mitigate
- o Monitored Testing/Re Testing processes to ensure any software errors corrected
- Oversaw development of Maintenance and Support Contract for long term support of new CAD System

<u>Staff Battalion Chief, Emergency Command Center (ECC – 911 Dispatch Center) Chief:</u> Tulare County Headquarters – June 2000 to April 2002

Emergency Command Center Chief/Manager – Managed Staff assigned to 911 Dispatch Center - ECC provided emergency dispatching services under contract for 10 separate agencies

- Maintain Emergency Evacuation Plan to provide for Communications Center relocation while providing continuation of Public Safety Communications Conduct Drills
- Monitored/Evaluated staff performance and took corrective measures as required
- Reviewed Call Logs per request or as applicable based on observations
- Managed Mobile and Handheld Radio Inventory Budgeted replacement cycle
- Scheduled Radio Tech Maintenance/Repair of Radio System including Repeater Sites
- Prepared detailed Reports in response to requests from Internal and External parties (Field & Management Staff, Outside Agencies, County Board of Supervisors, etc.)
- Project Manager for complete Dispatch Center facility remodel Temporary relocation
- Completed Emergency Command Center Operations Course (3 Week)

Field Battalion Chief, Porterville Battalion: Tulare County – August 1995 to June 2000

Field Battalion Chief in command of 6 Fire Stations:

• Shift Battalion Chief Officer coverage on a wide variety of emergency incidents. Routinely responded to calls within a 2 Battalion area. Assigned Battalion was the busiest Battalion in the County –Incident Commander (IC) on roughly 175 Residential Structure Fires, 6 Major Commercial Structure Fires, 200 vegetation fires, 15 Hazardous Materials Incidents, 12 Multi-Casualty Incidents, and 1 major Flooding Incident.

Education:

- 76 College Semester Units Completed, 3.75 GPA
- Completion of National Fire Academy (FEMA) Coursework in Emergency Management
 - o Command and Control of Natural and Man Made Disasters
 - o Executive Analysis of Fire Service Operations in Emergency Management
- Multiple High Level Emergency Management ICS Certifications including; Incident Commander, Operations Section Chief, Finance Section Chief, Safety Officer, Information Officer, Agency Representative, Strike Team Leader (Engine & Crew), & ICS 100/200/300/400

Hobbies:

- Photography:
 - o Published 6 times
 - o Multiple awards at County, State, and National levels
- Travel (Extensive travel):
- o United States, Mexico, Canada, Caribbean, and Europe